4 November 2025

ASSEMBLY OF PARTIES
FOURTEENTH SESSION

Doc #: AOP14-Res-3

RESOLUTION ON FINANCIAL STABILITY OF THE INTERNATIONAL ANTI-CORRUPTION ACADEMY

The Assembly of Parties,

Recalling Articles II and XI of the *Agreement for the Establishment of the International Anti-Corruption Academy as an International Organization* (hereinafter referred to as "the Agreement"), and recalling that the long-term goal is to make IACA self-sustainable as per article 11 paragraph 1 of the Agreement,

Taking note of various initiatives, programmes, and activities as well as efforts of the Academy aimed at ensuring steady and predictable income, and at diminishing the share of voluntary contributions in the overall appropriations of the organization,

Recognizing that financial ownership of the organization is a shared responsibility of all IACA stakeholders and is essential in safeguarding the credibility, legitimacy, and operational continuity of the Academy, and its sustainable finances,

Expressing gratitude to the Parties to the Agreement and other States, which continuously contribute to IACA's budget and any other kind of resources, and support the implementation of its projects and activities, and *encouraging* other Parties to the Agreement to do so in order to contribute to the financial stability of IACA,

Expressing also gratitude to the Siemens Integrity Initiative for their sustained support since 2011, and in particular for the newly launched Evolve Funding Round,

Reiterating the importance of implementing its resolution AOP10-Res-3 of 7 October 2021, entitled "Reinforcing the Independent External Audit and Enhancing Financial Transparency of the International Anti-Corruption Academy" in order to assure the Parties and other donors that IACA's activities, operations, and daily tasks are conducted in a transparent, effective, and efficient manner,

Recognizing that IACA's financial stability and transparency can be a compelling argument for attracting new donors and partners,

Highlighting that the performance audit can serve as an important instrument for the Academy to further improve, *inter alia*, its internal processes, the setting and achieving of programme priorities, as well as outreach and fundraising, thereby contributing to IACA's self-sustainability.

1. **Urges** all Parties and Signatories to the Agreement, donors from the public and private sector, and the international community to support IACA's resources in accordance with the relevant policies and guidelines under the Agreement, on a voluntary basis, taking into account that special emphasis should be given to the provision of a suitably well-funded general budget allocation, allowing IACA to effectively pursue its activities and develop as an Academic institution;
2. **Invites** all Parties and Signatories to the Agreement as well as donors from the public and private sectors to contribute to the IACA Scholarship Fund and dedicated

scholarship programmes, with the aim of increasing the possibilities for nationals from LDCs and LLDCs and the lower-middle- and upper-middle-income economies to attend the organization's programmes and trainings and to empower women through education;

3. **Encourages strongly** all Parties and Signatories to the Agreement to channel Official Development Assistance (ODA) through IACA by funding scholarships, capacity building activities and technical assistance projects, as well as by making voluntary contributions, taking into account the inclusion of IACA in the OECD's Annex 2 list of ODA-eligible international organizations;
4. **Invites** all Parties and Signatories to offer seconded personnel to assist the activities of all the Departments of the IACA Secretariat;
5. **Reiterates** its recommendation to the Board of Governors to introduce in the Rules of Procedure for the Independent Internal Auditors their responsibility to conduct performance audit of IACA's activities;
6. **Requests** IACA to develop, prior to the fifteenth session of the Assembly of Parties, an action-oriented and concise financial stability and fundraising strategy, also taking into account the findings of the performance audit as available, containing clear and measurable objectives, including the identification of potential donors and funding sources and effective means for promotion of its products and services, and tailor-made methods and tools to achieve those objectives, as well as timelines and key performance indicators, with the goal to increase the amount of voluntary contributions and other funds provided to IACA;
7. **Invites** IACA to work closely with the Parties to encourage them to sponsor its programmes and projects through their voluntary contributions to the general budget rather than through earmarked contributions, and to establish a detailed annual work programme with a list of projects and activities, including objectives and timeline specific financial needs and transparent reporting of its implementation, to attract donors, foster their trust, and enhance IACA's financial stability and predictability of its operations;
8. **Further** invites IACA to formally refer the work programme to the Parties at the beginning of each year for regular targeted discussions on priorities and ways in which the regular resources will be used;
9. **Invites** IACA, subject to the availability of funds, to consider recruiting dedicated fundraising staff;
10. **Encourages** the relevant organs of IACA to undertake all measures they are requested to implement in its Resolution AOP10-Res-3 on "Reinforcing the Independent External Audit and Enhancing Financial Transparency of the International Anti-Corruption Academy" to ensure that IACA's financial administration is guided by the principles of integrity, accountability, and transparency, and that IACA's activities, operations, and daily tasks are conducted in a transparent, effective and efficient manner, also with the view of making IACA self-sustainable;
11. **Invites** IACA to further enhance interaction with Parties by engaging in an in-depth, transparent dialogue on the financial stability and fundraising strategy as well as the detailed work programme, and the progress of their implementation, with Parties, especially contribution providers, upon their request, before the fifteenth session of the Assembly of Parties, including in the framework of the meetings of the open-ended Working Group on Financial Matters and other Administrative and Substantive Aspects of IACA activities;
12. **Requests** the relevant organs of IACA to report to the fifteenth session of the Assembly of Parties on progress made in respect of this Resolution.