

3 October 2017

**ASSEMBLY OF PARTIES
SIXTH SESSION**

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INFORMATION NOTE¹

**ON POTENTIAL NEW ACTIVITIES
FOR THE SIXTH SESSION OF THE ASSEMBLY OF PARTIES,
IN ACCORDANCE WITH ITS RESOLUTIONS AOP5-Res-1 and AOP5-Res-2**

In addition to the new activities already mentioned under each of the five pillars, IACA sees considerable potential to, *inter alia*, develop some or all of the following standardized trainings and activities within its portfolio, subject to initial funding for their development and introduction phase. Once implemented, these new trainings may eventually be financed by tuition fees and could also potentially be offered at the regional and national level. Indicative costs of each specific proposal are included in accordance with [Resolution AOP5-Res-2](#) operative paragraph 9.

All of the proposed trainings below will empower anti-corruption and compliance professionals from around the world by giving them the opportunity to learn with leading international professors and practitioners, share experiences with peers from across the globe, gain a deeper understanding of corruption, apply this knowledge to their daily work, and join IACA's alumni network of professionals in more than 150 countries and jurisdictions.

Anti-corruption and Compliance in International and Non-Governmental Organizations

Often working with relatively limited resources, anti-corruption and compliance professionals in international organizations and NGOs have vital roles to play. Externally, they must prevent and combat corruption across a global portfolio of lending programmes, development aid, humanitarian assistance, and field operations. Internally, they are key players in promoting and maintaining an ethical organizational culture.

This new standardized training will enable participants to better identify and analyze corruption-related risks, strengthen codes of conduct and financial controls, and assess existing compliance measures both inside and outside their organization. It will be aimed at professionals working in compliance, ethics, legal affairs, internal investigations, and other relevant departments at international organizations and NGOs.

Estimated budget for the development, implementation, reporting, publication, and follow-up of a one-week training at IACA with about 30 participants: 76,000 EUR

¹ This document by the secretariat is of informative nature only and was thus not adopted by the 6th session of the Assembly of Parties.

Sports and Corruption

As sport has become global, so have the threats to its integrity. Corruption – whether through match-fixing, bribery, kickbacks, money-laundering, illicit financial flows, or other practices – is fueling public cynicism and undermining the very ethos of sport. Moreover, such harmful acts can be instigated from almost anywhere in the world. In this training, investigators, prosecutors, and other experts will discuss case studies of corruption in sport, enabling participants to develop and refine their own approaches to tackling the problem. The target group includes, *inter alia*, representatives of national and international sports associations, referees, athletes, government officials from ministries responsible for sport, and business executives.

Estimated budget for the development, implementation, reporting, publication, and follow-up of a one-week seminar at IACA for about 30 participants: 80,000 EUR

Academic and expert team to develop new (international) anti-corruption indicators

Current anti-corruption indices are often criticized for covering the public sector only, for relying on perception rather than hard facts, for ignoring recent efforts and developments, and for giving too much weight to snapshot evaluations. In order to deal with and overcome those shortcomings, this project – involving full-time professor(s), experts, and practitioners, and a team of researchers working at IACA – would develop a new global anti-corruption index.

This comprehensive indicator will be based on a broad non-intrusive scientific process with all major stakeholders consulted, and will also take cultural, regional, and historical diversity into account. By placing special emphasis on public and private sector anti-corruption efforts and measures as well as current developments and proactive engagement, including by providing positive recognition of effective anti-corruption and compliance systems, the index will be research-based instead of focusing on perceptions.

Estimated two-year budget for the research and development, broad consultation and (academic) review, publication, and further development of such a new (international) anti-corruption indicator, supported and carried out by a full-time team of professors, experts, and practitioners, and administrative support: 1,275,000 EUR

Executive Seminar

For many companies, anti-corruption and compliance used to be little more than box-ticking exercises. Not anymore. Bad business behaviour these days means higher risks of prosecution and fines under the US Foreign Corrupt Practices Act, UK Bribery Act, and increasing numbers of national anti-corruption laws around the world, debarment from tenders, and possible individual liability for senior executives. In addition, social media anger at corporate corruption can cause immediate damage to long-established brands and reputations. In this new Seminar, executives and prominent anti-corruption and compliance experts will discuss how to make a stronger case for clean business, embed a culture of anti-corruption throughout their organizations, and maintain public trust.

Estimated budget for the development, implementation, reporting, publication, and follow-up of a one-week seminar at IACA for about 30 participants: 85,000 EUR

Anti-Corruption Roundtable for Diplomats and Foreign Affairs Professionals

Monitoring and advising on corruption risks are fast becoming “must-have” skills for diplomats across the globe. Those who do it best will provide added value to their governments and to companies from their country that want to expand abroad. Taking a firm anti-corruption stance will also help to keep their home countries competitive – economically, by encouraging inward investment by foreign companies, and also in terms of “soft power” via increasingly favourable external perceptions. This specially-designed roundtable will equip diplomatic and foreign affairs professionals - including senior officials from official development assistance agencies - with knowledge and tools for combating corruption in national, regional, and global contexts. IACA’s close proximity to Vienna, a seat of many international organizations and diplomatic missions, offers further possibilities for exchange and learning.

Estimated budget for the development, implementation, reporting, publication, and follow-up of a one-and-a-half-day roundtable at IACA, including high-level guest speaker(s) and 20 to 30 participants: 25,000 EUR

IACA Library upgrade

Additional upgrades to the IACA library will further strengthen the research component of the Academy’s activities, reinforce the interdisciplinary character of its programmes and trainings, and provide students and participants with increased access to current anti-corruption literature. Member States would be invited to make contributions at one of three different levels, i.e.

- 10,000 EUR,
- 15,000 EUR, or
- 25,000 EUR

to support the physical expansion and maintenance of the library as well as the purchase of further books, publications, and equipment. Contributing States will be recognized and thanked prominently in the library and in IACA’s external communication materials.

IACA Scholarship Fund

The IACA scholarship fund was established in 2014 with the aim of increasing the possibilities for nationals from Least Developed Countries (LDCs) to participate in and attend the organization’s programmes and trainings. By increasing the size of this fund, the Academy seeks to ensure inclusive and geographically diverse participation from across the globe also in the future. Member States would therefore be invited to make contributions to the fund at one of three different levels:

- 25,000 EUR,
- 50,000 EUR, or
- 100,000 EUR

to support the provision of additional scholarships for anti-corruption and compliance professionals from less privileged parts of the world. Contributing States will be recognized and thanked prominently in IACA’s communication materials.